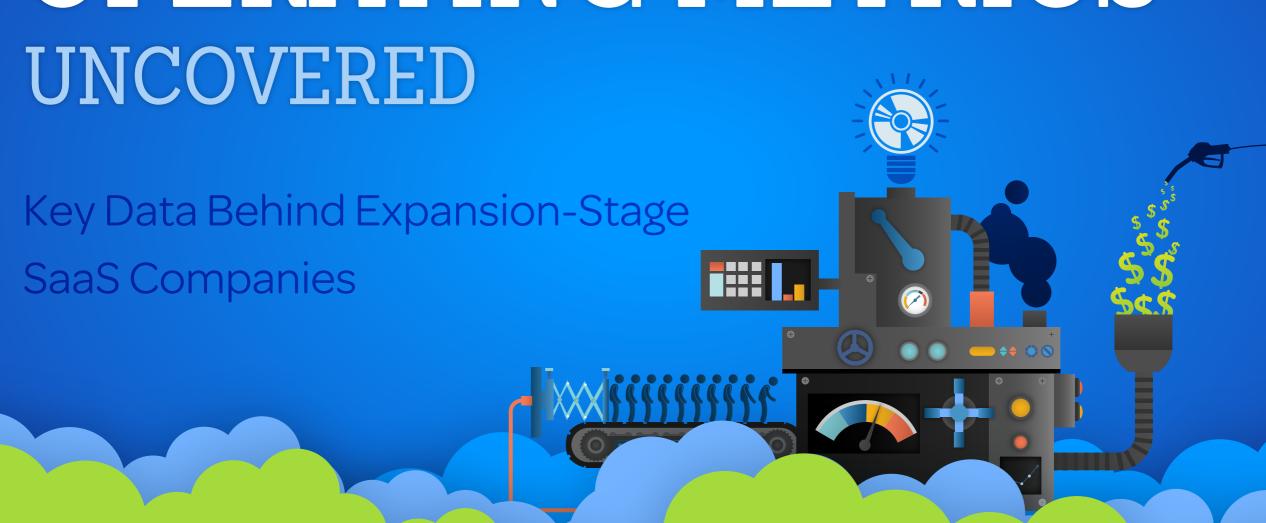
SAAS OPERATING METRICS



Expansion-stage SaaS companies have an overarching goal to grow very fast and achieve sustainable profitability. Understanding the operating metrics behind other expansion-stage SaaS companies can help them form an optimal economic model. With that in mind, OpenView Venture Partners recently surveyed more than 160 senior executives and consultants at SaaS companies to create a report that is specifically focused on some of the growth and profitability metrics that are most relevant to SaaS companies at the expansion stage. Below are some of the report's key findings.

Does revenue growth rate depend on the company's size? Percentage

a breakneck rate of growth.

Revenue Growth Rate

Growth Rate



Average Annual Revenue Growth Rate

Deviation

Deviation

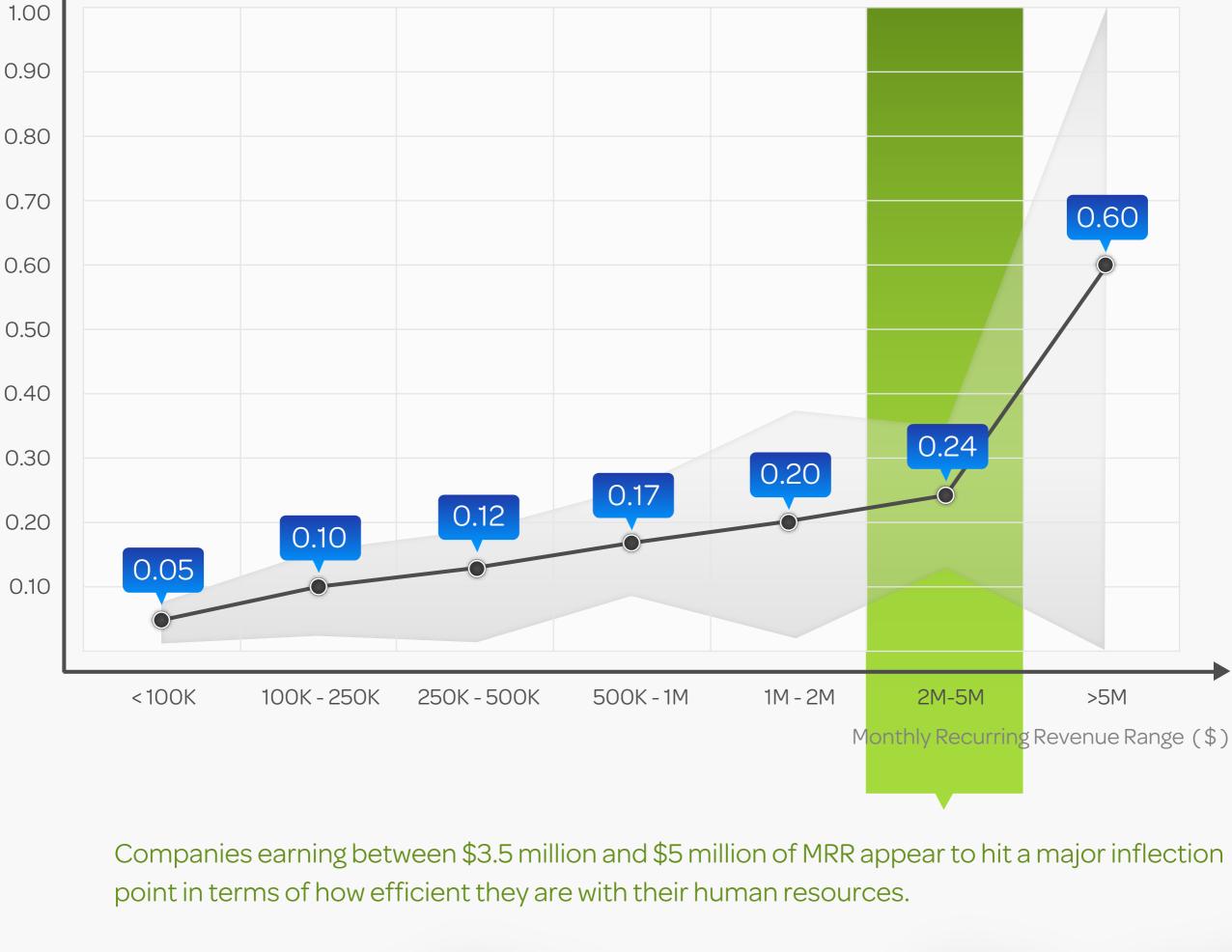
Deviation

Deviation

Average Revenue Per Employee (\$M) Average Revenue Per Employee (\$M)

Average Revenue Per Employee

What's the average annual revenue per employee?



Sales & Marketing Spend as a

Average Sales & Marketing Expenditure as a Percentage of Annual Revenue

60% 39% 38% 32% 29% 40%

Percentage

S&M Expense

100%

80%

20%

Percentage

S&M Expense

< 10

3.50

2.80

2.10

1.40

0.70

1.20

10-20

Percentage of Annual Revenue

What percentage of annual revenue is budgeted for sales and marketing?



100% 73% 80% 60% 40% 30% 30% 28% 23% 24% 40% 17% 20%

50-60

There appears to be a minimum level of sales and marketing spending (20 percent) that is

20-30

30-40

40-50

required to effectively grow an expansion-stage SaaS business.

How important is sales and marketing spending level to revenue growth?

Average Sales & Marketing Spending as a Percentage of Revenue Growth (%)

70-80

60-70

80-90

90-100

Monthly Recurring Revenue Growth Rate (%)

>100

0.76

0.66

0.42

0.64

0.57

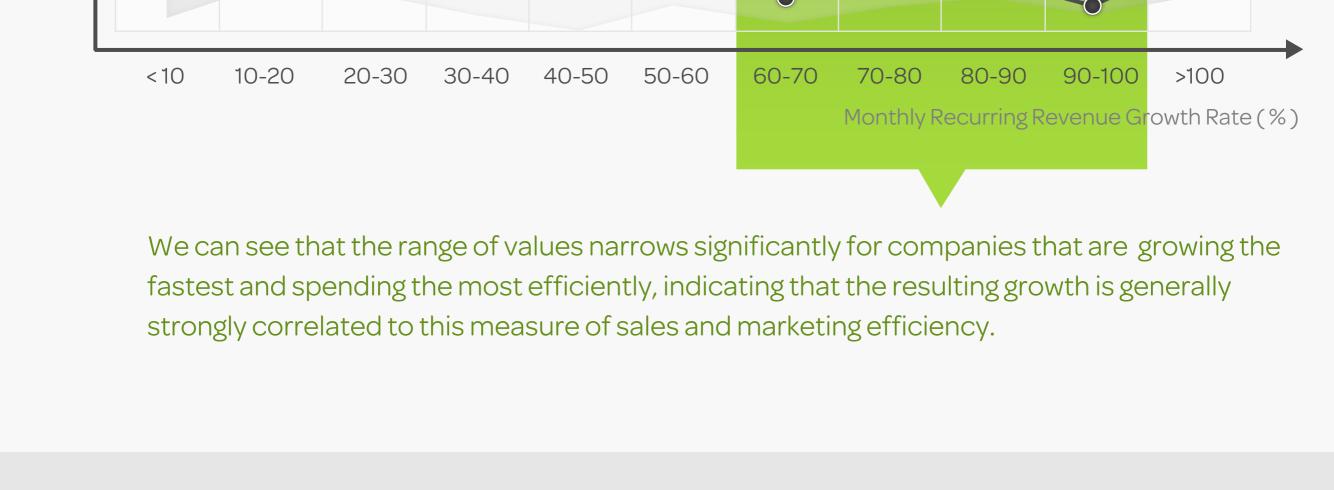
Relationship Between Revenue Growth and Sales and Marketing Efficiency What's the sales and marketing cost to gain one dollar of additional revenue? Average Sales & Marketing Dollars Spent per Dollar of Additional Revenue S&M Expense Deviation

1.58

0.68

0.83

0.89





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